

Workshop for EGTCs Small Project Funds, Simplified Cost Options,

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Interact
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Objectives

Exchange and mutual learning on:

- Simplified Cost Options (SCOs)
- Relationship between Interreg programmes and EGTCs - management of SPF & Interreg projects
- Learn about your interests, concerns



Indicative agenda

| April 09 | Тор |
|---------------|--|
| 13:45 - 15:00 | Management of SPF & Interreg projects |
| 15:00 - 16.00 | SPF post 2020: Simplified Cost Options |
| 16:00 - 17:00 | Exchange on other key challenges (following your interest) |



Context

Purpose

SPF and other micro-project facilities can be a lever to:

- Support people-to-people / trust-building at the local level (most common); mobilising local development (CLLD)
- Target NGOs and other small institutions (which do not have large administrative and financial capacity
- Seed-financing / pilots for larger projects
- Testing innovative approaches
- Identification of legal and administrative obstacles
- Clustering activities (NPA)
- Gateway for SMEs (DE-NL)





Why EGTCs in SPF management?

Knowledge of the area

- Skills in animation of local actors
- Knowledge of the situation on the ground

Cross-border character

Balanced representation of local and regional levels

Capacity

- Legal entity backed by EU regulation
- Staff
- Financial capacity (ERDF = reimbursement!)



EGTCs and SPF 2014-2020

- EGTC SPF (SK-HU)
- EGTC guidance to SPF applicants (DE-FR)





Example Slovakia-Hungary

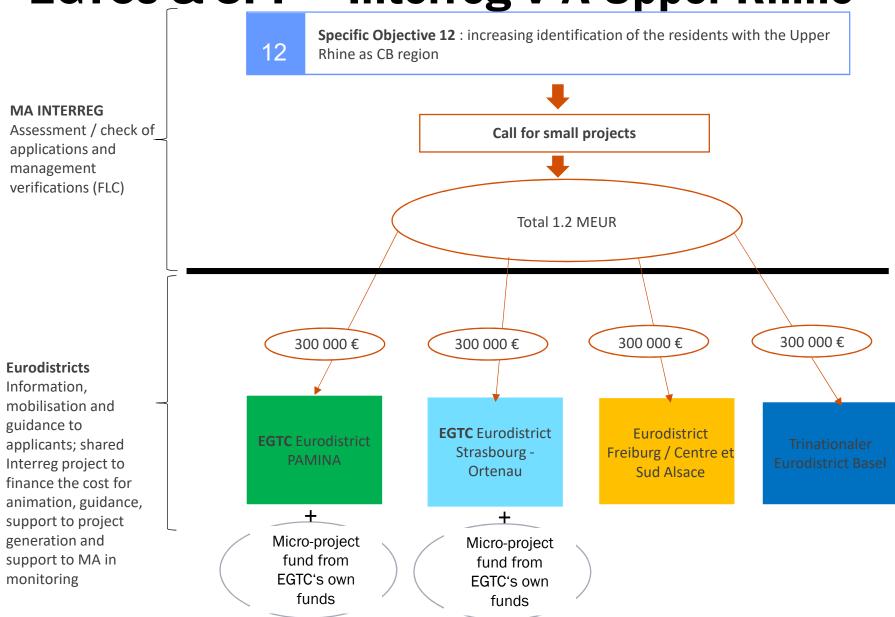
Example where two EGTCs act as beneficiaries for SPFs which are projects (operations) in the Interreg programme SK-HU (2017-2022)



| | SPF 1 | SPF 2 |
|----------|---|--|
| Partners | EGTC Raba-Duna-Vág Trnava region Szechényi Programme Nonprofit Office LLCJS | EGTC Via Carpatia Košice region Szechényi Programme Nonprofit Office LLCJS |
| Scope | IP 6C (1.8 MEUR), IP 11 (5.5 MEUR) | IP 6C (1.8 MEUR), IP 11 (5.5 MEUR) |



EGTCs & SPF - Interreg V-A Upper Rhine





Managing the SPF

- Efficiently and effectively





Project Management Cycle

Thinking along the steps: **being user-friendly**; being efficient ..

Guidance to applicants

Closure

Implementation

Contracting

Decisionmaking **Submission**

Assessment

Complaints



Project Management Cycle

| Step | Burden | Comments |
|---------------------------|--------|--|
| Guidance | M | Efficiently addressing diverse applicants? |
| Submission | L | Call or ongoing?! |
| Assessment | Н | Either internally or ideas for efficient external assessment wanted! |
| Selection | Н | To keep number of persons involved within limits working on sound mandates & accountability! |
| Complaints | L | Best to avoid; easy ways to re-submit? |
| Contracting | M-H | User-friendly approach (it is reimbursement!) |
| Implementation, reporting | Н | Efficient management verification as key to save cost on both sides! Risk-based approach? |
| Closure | L | Strive for low extra effort; front-of-pipe checks! |
| Audit | ? | Sub-sampling for expenditure items / recipients |

Cf. Study 2018: selection and management verifications are the most work-intensive tasks in ERDF-management; the more so for Interreg!!!



SPF and other microproject facilities post 2020

- SPF post 2020
 - EGTC / CB legal body
- CLLD







SPF and micro-projects post 2020

Specificities

There are several models ... but ... general features are

- One operation respectively one beneficiary will make payments to a large number of final recipients
- Projects are small draft regulation does not limit the project size
- * Rules on implementation: the facility is based on a set of SPF respectively programme-specific guidance documents and selection procedures (which will differ according to the chosen model)



SPF post 2020 - management

Given that there is a maximum of 20% for management ...

Decisive factors considering the approach at programme levvel

- Size of the Fund(s): one or several Funds per programme? (several small management budgets or one bigger one)
- Size of projects and thus number of projects
 (20 x 50,000.- or 50 x 20,000 EUR: target groups, objective(s)
 (either thematic Funds under specific Policy Objectives or under the Interreg-specific objective ,Better Interreg Governance')
- Option for economies of scale in management in case of several funds (templates, SCOs, tasks division in management verification)
- SCOs as crucial element to keep management work load and administrative burden for both sides within limits!



Legal background – SPF post 2020

| Regulation / Article | Provisions | Key questions |
|-----------------------|--|---|
| ETC Regulation | | |
| Article 24 on SPF | Beneficiary has to be EGTC or CB legal body Beneficiary has to keep audit trail for the operation Final recipients implement small projects | Arrangements between MA & EGTC on management verifications? |
| | Max. 20 MEUR and max. 20% for management (i.e. expenditure of the beneficiary) If the public contribution to a small project < 100,000 EUR -> the use of SCOs is obligatory | SCOs which necessitate calculation method? Cf. Draft CPR, Art. 48 < 200.000 |



SPF post 2020 - steps

Programme

One or several SPF(s) anchored in the Programme

,Application⁴

Call or entrusting the EGTC(s)?

MC decides on operation ,SPF'

EGTCs are represented in the MC

Contract between MA and beneficiary

Sources / contracts for match-funding

MA issues contract with beneficiary including tasks according to Draft ETC Regulation Articles 22.6 and 24.3

Reporting / payments (beneficiary – MA)

Summary payment requests?
MA risk-based management verification at level of the beneficiary?



Tasks of the SPF beneficiary

Draft ETC regulation, Article 24.3

| Task | Comment | | |
|-----------------------------------|--|--|--|
| Selection procedure | Criteria, assessment sheets; Rules of Procedures of the Committee | | |
| Assessment | Involvement of external experts? | | |
| Selection | Committee established by the EGTC | | |
| Accountability for implementation | Key is the clarification of responsibilities & tasks related to management verifications of recipients (MA) | | |
| Documents for the audit trail | Monitoring System (which levels?) Audit: sampling unit to be clarified (expenditure items?) No Intermediate Body (IB) not in system audits | | |
| Communication and information | List of recipients (mandatory task) Compliance with requirements in Art. 35.5 (minimum requirement) Communication, animation | | |



Managing Interreg projects

- Efficiently and effectively



EGTC in the PMC

Application & selection

- Acceptance as sole beneficiary
- Capacity to prefinance

Contracting

Internal proceedings should not pose any major problem?

Implementation

- Managing the partnership role as LP
- Reporting & change management
- Management verification procurement and staff cost as frequent stumbling blocks ...
- Reimbursement periods might turn into a ,stress test'



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Simplified Cost Options

- **Examples**



Example SCO 1 - draft budget

| Budget item | Cost | SC0 | Approach |
|--|--------|-------------------------|-------------|
| Kick off workshop | 15,000 | | |
| Feasibility study | 45,000 | ,Lump sum $1' = 60,000$ | Milestone 1 |
| 3 consultation workshops | 12,000 | | |
| Final conference & agreement on technical solution | 7,000 | ,Lump sum 2' = 28,000 | Milestone 2 |
| Staff | 8,000 | | |
| Translation | 1,000 | | |
| Total | 88,000 | 88,000 | |

An alternative for this could be to define the feasiblity as a lump sum, to take the unit cost for workshops & conferences from ,Europe for citizens' and thereof 20% for staff



Example SCO 2 – unit cost

| Budget item | Cost | SCO | Approach |
|--|-------|---|---|
| Travel bus (2 busses, 2 days) | 3,000 | | |
| Accommodation (25 EUR per pupil, 60 persons) | 1,500 | Unit cost 60 EUR per day and person for school cooperation | Evidence for number of participating kids |
| Catering per day (15 EUR) | 900 | projects 60 * 2 * 60 | |
| Visit to museum (5 EUR per person) | 300 | E.g. as proven average from historical project | |
| Facilitator, guide (2 days) | 800 | data | |
| Translation | 600 | Reimbursement slightly less but hardly any paperwork required | |
| Staff | 400 | | |
| Total | 7,500 | 7,200 | |



Cooperation works

We thank for your attention!

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