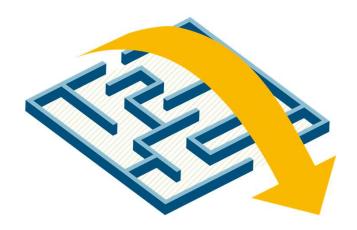


# Focus on Selection! The process

19 May 2022 I Online, Zoom

Welcome!

**DG Regio (Units D1+D2), Interact** 







### Why are we here?

#### Objectives

- Hear and share reflections on assessment and selection processes
- Collect your questions, doubts and concerns
- Search for answers, solutions and common sense

#### **Format**

- Almost 4 hours (sorry! ... it is important!!)
- N° participants <-> interactivity





# Housekeeping

- Please rename yourselves and add an indication of your programme
- We will record the meeting! (camera Y/N?)
- Stay 'muted' unless talking
- For the berak out rooms: Contribute & share (any idea is welcome!)
- Be patient with others
- Questions/contributions: use Slido!

No questions in the chat please!





Use this code: #2913418



# **Agenda May 19**

When? (CET)	What?	Who?
09.30 - 09.45	Welcome!	DG Regio (D1+D2) Interact
09.45 - 10.45	Assessment work	Colleagues from CZ-PL, Aurora, South Adriatic Interact
10.45 - 11.15	Preparation of decision making	Same
11.15 - 11.30	Comfort break	AII <sup>©</sup>
11.30 - 13.00	Decision-making	Interact, DG Regio, All
13.00 - 13.15	Wrap-up and closure	DG Regio, Interact



### **Listening to practitioners**

Jan Pikna, Maciej Molak (Czech Republic - Poland)

**Gabriel Bölske (Aurora)** 

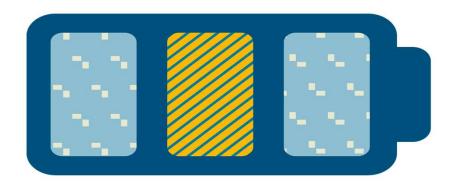
**Chiara Campanile (South Adriatic)** 

**Nicolas Singer (Interreg Europe)** 



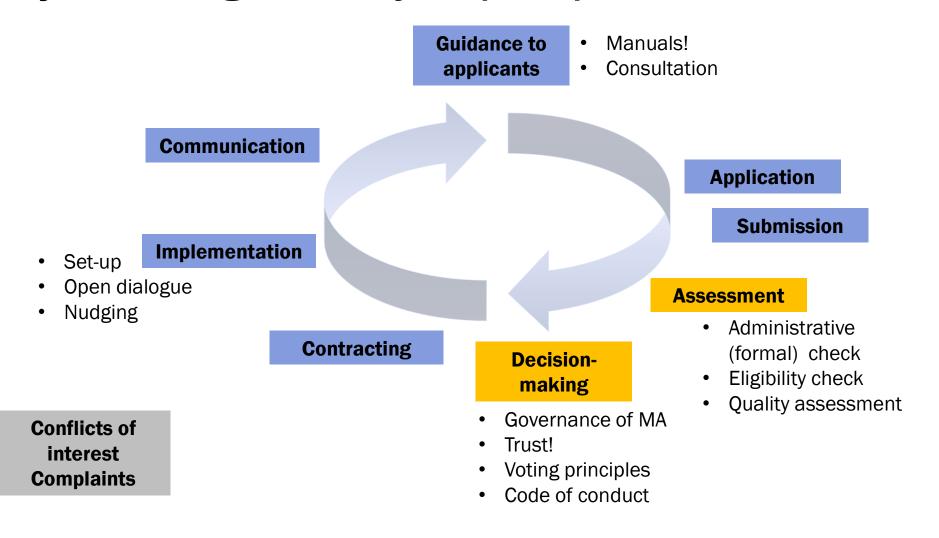
# **Assessment work**

And the human factor ...





# **Project Management Cycle (PMC)**





# **Quality assessment grid – criteria**

Type of criterion	Criteria
Strategic criteria	<ul> <li>Project relevance</li> <li>Partnership relevance</li> <li>Cooperation character</li> <li>Project intervention logic</li> <li>Sustainability, durability and transferability</li> </ul>
Operational criteria	<ul><li>Work plan</li><li>(Lead) partner(ship) capacity</li><li>Communication</li><li>Budget</li></ul>



# **Assessment: Overarching factors ....**

We see the following key factors shaping the approach ...

#### Calls

- For the whole programme or per priority /SO
- Financial limit per call

#### Number of applications

 High numbers and critical path: time required for in-depth fully-fledged assessment with reasonable number of assessors (otherwise coordination and consolidation becomes quite complex)

#### **Assessors**

Internal or external or combined; cost for external expertise!

#### Stage in the programming cycle

 Views on assessment/selection/projects in the beginning of the programme might change over time until the ,last call for orders'



### Focus on quality assessment

#### **Diversity of approaches across programmes**

- Strategic and operational criteria weight of those
- Per criterion heading plus sub-questions (depending on the context of the programme, can be rather general or more detailed ...)
- Scoring (e.g. 1 to 20 pts or L-M-H) or scoring plus written justification
- Use of k.o. criteria (if score is=0 -> k.o.; project is out e.g. cooperation character), minimum thresholds
- Aggregate scores or profiles
- One approach for all SOs or different sub-questions according to SO
- One or several assessments per project if several consolidation ...
- Technical checks for infrastructure documents (requiring technical expertise!!)



# **Specific checks**

#### **Partner capacity**

• Eventually involvement of National Authority (NA), regional representatives or National Contact Points (NCPs)

#### Infrastructure

- Technical checks for infrastructure documents (requiring technical expertise!!)
- Climate resilience / impact on climate (Article 22.4j)



# **Challenges**

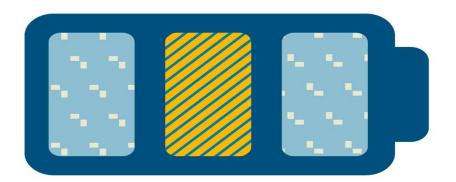
#### **Exemplary challenges ...**

- Biased view of assessor(s); small pool of external assessors; knowing not enough or knowing too much ...
- Time pressure
- Influential persons
- Weight of the assessment in MC motivation!
- Assessing value for money (lack of benchmarks; detailed budget)



# **Preparation of decision-making**

Next step on the pathway to decision-making ...





# **Preparation for decision-making**

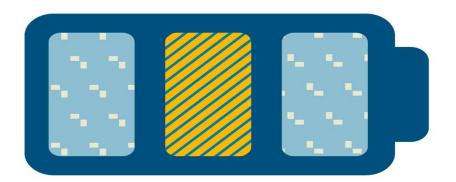
#### Diversity of approaches across programmes

- Weight of assessment / ranking list for decision-making as key factor!
- Transparency: Crisp and concise information but option to see all documents for MC – more challenging when having high project numbers
- Sometimes ambiguous role of national committees (good for testing waters but might strengthen unilateral perspective); traffic light system might turn into pre-decisive instrument
- Role of match-funding in federal states (commitment, conflict of interest)



# **Decision-making**

The decisive step ...





# **Decision-making: Overarching factors ....**

#### We see some critical factors shaping the approach ...

#### Number of Member States sharing the desk

- Transnational & interregional programmes
- Cross-border programmes

#### **Voting principle**

Consensus, majority, delegation

#### Financial limits per call

Magic of the line – handling of projects close to it

#### Wider partnership

Asset in terms of broader view and expertise – in practice hardly used



# **Decision-making**

Aspect	Options & considerations
Voting principles	Consensus Qualified majority (e.g. two thirds) Majority
1 delegation – 1 vote	Consensus Majority
Role of the MA	Chair (often rotating) Neutral (evt. critical - link to match-funding) Right to veto (infringement of EU rules)
Conditions for approval	Limit to conditions
Rejection	Commitment of MC to arguments for rejection
Written procedure for approval	Clear limits since it lacks option for exchange





# **Upcoming events**

When?	What?	Where?
Before	Art. 22.4j): Collecting ideas	Online
summer		
June 1	New European Bauhaus for Interreg	Online



# **Cooperation works**

All materials will be available on:

www.interact-eu.net

