

## Reflexion points

- Definition of cross-border cooperation
  - 4 levels of definition
    - EU/EC
    - MA/JS
    - MC/Programme partners
    - Beneficiaries
  - Transition with more attention to quality not understood at all levels
  - Mismatch of expectations leads to experience of heavy administrative burden
    - Permanent reclarification/redefinition during implementation via reporting



## Reflexion points

- Coordination scale CBC
  - Level 4 should be considered as a minimum (*Formulating joint priorities/objectives*)
  - Level 5/6 should be starting point for longer term projects (answer to stop and go)
- In depth analysis of cooperation dimension
  - Sectoral approach is larger that project partnership
  - Expert workshops
  - More results than implementation and impact evaluation
- Evaluators/Researchers experienced the process as the research was a project on its own

## **Action points**

- Information and training sessions
  - Internal (MA/JS, regional contact points, MC/SC)
  - External (Potentional applicants, applicants, beneficiaries)
- Change in project selection procedure
- Administrative simplification
- Pro-active follow up of projects
- Reinforcing the supporting role vs controlling role of MA/JS
  - Meeting between project partnership and MA/JS before the submission of project reports
  - Draft project report is basis of discussion
  - Amendments will have to be made before submission

