

**HOW TO USE THESE INDICATORS TABLES (OUPUTS, RESULTS, IMPACTS)**

WHO?	OUTPUTS	RESULTS	IMPACTS
complete all	partnership - partners and cooperation	partnership - human and social capital (progress 0-5)	partnership - permanent structures
complete all	communication - media, events (must be measurable), target groups (1 - group targeted; 0 - no focus)	communication - identity and key messages (progress 0-5)	communication - recognition and influence (must be measurable)
<b>only complete priority</b>	priority - deliverables, investment	priority - thematic results	priority - short-term impacts (must be measurable)

**Core Indicators** - impact indicators marked in green

**INDICATORS - please complete all sections 1 to 7**

OUTPUT INDICATORS (partnership) Please quantify for this reporting period only	TARGET VALUE	TARGET VALUES as per Application Form received		TOTAL VALUES ATTAINED TO DATE ALL PROJECTS		VALUES achieved per reporting period												DIFFERENCE BETWEEN PROGRAMME TARGETS AND ATTAINED VALUES			
		value	%	value	%	2007 jun	2007 dec	2008 jun	2008 dec	2009 jun	2009 dec	2010 jun	2010 dec	2011 jun	2011 dec	2012 jun	2012 dec	2013 jun	2013 dec	project target	priority target
<b>1. PARTNERS</b>																					
a) no. of partners listed in the application form OF WHICH																					
b) ...local public authorities																					
c) ...regional public authorities																					
d) ...national public authorities																					
e) ...other public bodies (public transport operators, semi-public)																					
f) ...NGOs																					
g) ...NPOs (including charities)																					
h) ...universities and public / private establishments of higher education																					
i) ...think-tanks and commercial research bodies																					
j) ...private firms (including ports, transport operators, SMEs)																					
k) ...PPPs																					
l) no. of persons in the formal partnership professionally involved (full-time posts)																					
m) no. of sub-partner institutions (partners closely involved in implementation but not formally engaged)																					
<b>2. COOPERATION</b>																					
a) no. of project steering meetings with ALL partners present																					
b) no. of bilateral partner meetings																					
c) no. of bilateral design workshops and brainstorming sessions																					
d) no. of site visits to inspect investments in other partner regions																					
e) time spent on work placements / flying experts in other partner institutions (days)																					
<b>3. MEDIA</b>																					
a) no. of press releases written																					
b) no. of articles printed in local press																					
c) no. of articles printed in regional press																					
d) no. of articles printed in national press																					
e) no. of other articles printed (European press, trade journals)																					
f) no. of academic journal articles or books / book chapters published																					
g) incidences of TV or radio coverage (no.)																					
h) time of TV and radio coverage (hours)																					
i) no. of hits on official project website																					
j) time dedicated to project website development (days)																					
k) no. of related websites featuring project news / articles / links to the main project website																					
l) no. of editions of project newsletter																					
m) size of readership (no. of print runs or circulations from database)																					
n) no. of questionnaires and surveys conducted OF WHICH																					
o) ...number of people / opinions gauged																					
p) no. of short films / DVDs / audio files produced (not photos)																					
q) no. of brochures / leaflets produced for project communication to general audience																					
r) no. of project documents translated into all project languages (only count a document once)																					
s) no. of institutional observers and informal partners secured (e.g. on mailing list and attending events)																					
<b>4. EVENTS</b>																					
a) no. of internal project training or other events held with less than 30 participants (e.g seminars and workshops)																					
b) no. of external events held with up to 100 participants (e.g. thematic seminars, workshops, colloquia)																					
c) no. of external or joint project events held with more than 100 participants (e.g. conferences)																					
d) no. of key speakers, VIPs, politicians, government officials attending events																					
e) no. of non-project conferences / seminars attended by project partners (worldwide)																					
<b>5. TARGET GROUP (main focus of communication strategy in this period, 1 or 0)</b>																					
a) politicians and members of government (EU and national)	n/a	not cumulative	n/a	not cumulative	n/a																n/a
b) politicians and members of government (regional and local)	n/a	not cumulative	n/a	not cumulative	n/a																n/a
c) civil servants, policy experts and key practitioners	n/a	not cumulative	n/a	not cumulative	n/a																n/a
d) technicians and engineers (utilities, water, energy, IT)	n/a	not cumulative	n/a	not cumulative	n/a																n/a
e) academic and research	n/a	not cumulative	n/a	not cumulative	n/a																n/a
f) general public (local community, public participation, education)	n/a	not cumulative	n/a	not cumulative	n/a																n/a
g) media	n/a	not cumulative	n/a	not cumulative	n/a																n/a
h) industry	n/a	not cumulative	n/a	not cumulative	n/a																n/a
i) farming	n/a	not cumulative	n/a	not cumulative	n/a																n/a
j) transport	n/a	not cumulative	n/a	not cumulative	n/a																n/a
k) tourism	n/a	not cumulative	n/a	not cumulative	n/a																n/a

**INDICATORS - please complete all sections 1 to 7**

OUTPUT INDICATORS (action / investment) Please quantify for this reporting period only	TARGET VALUES AT MEASURE LEVEL	TARGET VALUES as per Application Form received		TOTAL VALUES ATTAINED TO DATE ALL PROJECTS		2007 jun	2007 dec	2008 jun	2008 dec	2009 jun	2009 dec	2010 jun	2010 dec	2011 jun	2011 dec	2012 jun	2012 dec	2013 jun	2013 dec	project target	priority target	DIFFERENCE BETWEEN PROGRAMME TARGETS AND ATTAINED VALUES
	Programme Completion	value	%	value	%																	

OUTPUT INDICATORS (action / investment)	TARGET VALUES AT MEASURE LEVEL	TARGET VALUES as per Application Form received	TOTAL VALUES ATTAINED TO DATE ALL PROJECTS
Please quantify for this reporting period only	Programme Completion	value %	value %

6. COMMON DELIVERABLES	TARGET VALUES AT MEASURE LEVEL	TARGET VALUES as per Application Form received	TOTAL VALUES ATTAINED TO DATE ALL PROJECTS	2007 jun	2007 dec	2008 jun	2008 dec	2009 jun	2009 dec	2010 jun	2010 dec	2011 jun	2011 dec	2012 jun	2012 dec	2013 jun	2013 dec	project target	priority target	DIFFERENCE BETWEEN PROGRAMME TARGETS AND ATTAINED VALUES	
a) no. of technical or feasibility studies completed or published																					
b) no. of policy papers and strategic planning documents completed or published																					
c) no. of best practice manuals and guidelines published																					
d) no. of joint databases created or upgraded																					
e) no. of planning models and forecasting techniques developed																					
f) no. of pilot schemes or new applications developed																					
<b>7. INVESTMENT</b>																					
a) value of investment spending undertaken in project (euros) OF WHICH																					
b) value of investment spending in works on the ground (brownfield sites/ conversion/ restoration/ building/ construction/ small infrastructure)																					
c) value of investment spending in firms (project grants / direct subsidies)																					
d) value of investment spending in vehicles / machinery / rolling stock																					

**INDICATORS - please complete sections 1 and 2 plus one from the relevant priority (3 to 6)**

RESULT INDICATORS (partnership, communication)	TARGET VALUE	TARGET VALUES as per Application Forms received		TOTAL VALUES ATTAINED TO DATE ALL PROJECTS		VALUES achieved per reporting period												DIFFERENCE BETWEEN PROGRAMME TARGETS AND	
		value	%	value	%	2007 jun	2007 dec	2008 jun	2008 dec	2009 jun	2009 dec	2010 jun	2010 dec	2011 jun	2011 dec	2012 jun	2012 dec		2013 jun
LP: to what degree has your project achieved the results in this reporting period (1 to 5)																			
<b>1. HUMAN &amp; SOCIAL CAPITAL (according to lead partner)</b>																			
a) quality of transnational working (willing and active cultivation of partnership)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
b) intensity of transnational working (frequency of communication and meetings)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
c) level of transfer of knowledge (added-value in terms of contribution to actions and outputs)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
d) established the number of connections with similar projects and institutions (density)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
e) achieved a more mixed and varied set of connections in and beyond the partnership (diversity)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
f) achieved regular communication through email, website, phone (frequency)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
g) managed to meet face-to-face through regular partner meetings (frequency)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
h) been actively engaged in forging partnership identity and strong professional bonds (quality)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
i) secured a common understanding of rules, norms and expectations of project (partnership dynamics)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
j) secured trust, inclusion and common values among partners (partnership dynamics)	n/a	not cumulative	n/a	not cumulative	n/a														n/a
<b>2. PROJECT DEVELOPMENT and COMMUNICATION</b>																			
a) developed a strong brand identity for the project	n/a	not cumulative	n/a	not cumulative	n/a														n/a
b) communicated the aims of the project and partnership to the relevant knowledge community	n/a	not cumulative	n/a	not cumulative	n/a														n/a
c) delivered clear, strong messages about the project to relevant media outlets	n/a	not cumulative	n/a	not cumulative	n/a														n/a
d) secured effective press coverage and engaged in other promotional activities	n/a	not cumulative	n/a	not cumulative	n/a														n/a
e) disseminated results to key stakeholders in industry / academia	n/a	not cumulative	n/a	not cumulative	n/a														n/a
f) identified and targeted the relevant political actors (local / regional / national) about project aims and achievements	n/a	not cumulative	n/a	not cumulative	n/a														n/a

RESULT INDICATORS (per priority)	TARGET VALUE FOR PRIORITY	TARGET VALUES as per Application Forms received		TOTAL VALUES ATTAINED TO DATE ALL PROJECTS		2007 jun	2007 dec	2008 jun	2008 dec	2009 jun	2009 dec	2010 jun	2010 dec	2011 jun	2011 dec	2012 jun	2012 dec	2013 jun	2013 dec	DIFFERENCE BETWEEN PROGRAMME TARGETS AND
		value	%	value	%															
Please quantify for this reporting period only																				
<b>3. PRIORITY 1 - Developing the NWE knowledge-based economy by capitalising on our capacity for innovation in all sectors</b>																				
no. of connections established among universities / research institutes																				
no. of connections established between education facilities / research institutions and SMEs																				
no. of PPPs established to strengthen R&D capacity and transfer of technology																				
no. of innovative products developed and tested																				
no. of tools and instruments created for technology transfer between research and industry																				
no. of joint strategies / plans directed at supporting R&D in SMEs																				
no. of training courses taken / established promoting IT-literacy																				
<b>4. PRIORITY 2 - Managing our natural resources efficiently</b>																				
no. of natural resource management plans established / adopted to protect natural habitats, rivers or coasts																				
no. of natural resource management measures developed complementing the EU environmental policy																				
no. of strategies increasing the use of renewable energy sources (e.g. wave, wind, solar energy)																				
no. of risk management plans implemented to reduce flood risk in response to climate change																				
no. of initiatives to reduce marine pollution at sea and in coastal regions																				
no. of recycling schemes introduced																				
no. of technologies developed or tested to improve soil / inland water / air quality																				
<b>5. PRIORITY 3 - Improving connectivity in NWE by promoting intelligent and sustainable transport solutions</b>																				
no. of transport links created / enhanced improving external accessibility																				
no. of transport links created / enhanced improving internal accessibility																				
no. of schemes / solutions / applications piloted to promote multi-modal passenger transport																				
no. of schemes / solutions / applications piloted to promote modal split for freight transportation																				
no. of schemes / solutions / applications piloted to improve secondary network feeding to main network																				
no. of schemes / solutions / applications piloted to introduce clean urban transport (natural gas buses, park & ride, car share)																				
no. of feasibility studies / technical plans completed addressing intelligent and sustainable transport solutions																				
no. of ICT applicants implemented to replace physical mobility with virtual exchanges																				
<b>6. PRIORITY 4 - Promoting sustainable and dynamic communities at transnational level</b>																				
no. of joint strategies for social and economic development formulated by NWE city partnerships																				
no. of joint strategies developed to strengthen the role of regional capitals and economic centres (2nd / 3rd order, not national capitals)																				
no. of initiatives implemented to improve the cultural heritage in urban areas or enhance the built environment																				
no. of initiatives implemented to reduce negative impact of urban growth or promote spaceless growth																				
no. of models / strategies addressing demographic change and migration processes																				
no. of models / tools developed for efficient urban-rural partnership																				
no. of strategies developed to improve the access of rural communities to urban services / facilities																				

**INDICATORS - please complete sections 1 and 2 plus one from the relevant priority (3 to 6)**

IMPACT INDICATORS (partnership, communication)	TARGET VALUE	TARGET VALUES as per Application Forms received		TOTAL VALUES ATTAINED TO DATE ALL PROJECTS		VALUES achieved per reporting period												DIFFERENCE BETWEEN PROGRAMME TARGETS AND	
		value	%	value	%	2007 jun	2007 dec	2008 jun	2008 dec	2009 jun	2009 dec	2010 jun	2010 dec	2011 jun	2011 dec	2012 jun	2012 dec		2013 jun
Please quantify for this reporting period only																			
<b>1. HUMAN and SOCIAL CAPITAL</b>																			
no. of new institutional links and collective long-term relationships forged																			
no. of new individual professional contacts made that will be sustained in the long-term																			
no. of people educated about aims and objectives of the Objective 3																			
no. of people educated about aims and objectives of the regional policy and the EU in general																			
no. of people having acquired linguistic skills through cooperation with foreign partners																			
no. of procedures 'Europeanised' within partner institutions at home (e.g. audit, communications)																			
no. of other EU projects developed by partner institution thanks to INTERREG experience / learning																			
<b>2. PROJECT DEVELOPMENT and COMMUNICATION</b>																			
no. of EU project brands created and enhanced																			
no. of people formally engaged in implementing solutions throughout the project																			
no. of people educated about project issues, stakes and solutions through communications activities																			
no. of policies influenced by project achievements (e.g. references to project in policy texts)																			

IMPACT INDICATORS (per priority)	TARGET VALUE FOR PRIORITY	TARGET VALUES as per Application Forms received		TOTAL VALUES ATTAINED TO DATE ALL PROJECTS		2007 jun	2007 dec	2008 jun	2008 dec	2009 jun	2009 dec	2010 jun	2010 dec	2011 jun	2011 dec	2012 jun	2012 dec	2013 jun	2013 dec	DIFFERENCE BETWEEN PROGRAMME TARGETS AND
		value	%	value	%															
Please quantify for this reporting period only																				
<b>3. PRIORITY 1 - Developing the NWE knowledge-based economy by capitalising on our capacity for innovation in all sectors</b>																				
no. of permanent institutional links established among universities / research institutes (twinning, exchange schemes)																				
no. of permanent institutional links established between education facilities / research institutions and SMEs																				
no. of new jobs created in R&D sector																				
no. of new jobs created in SMEs																				
no. of SMEs supported, offered management and business guidance																				
no. of innovative technologies adapted / installed in SMEs for production and service operation																				
no. of people attending courses established to promote IT-literacy																				
<b>4. PRIORITY 2 - Managing our natural resources efficiently</b>																				
no. of new jobs created relating to natural resources management																				
size of area of natural habitats, rivers or coasts protected through better resource management (km2)																				
no. of regional / national planning regulations and policies modified to adapt to climate change																				
maritime area (sea and coastal regions) better protected through risk management initiatives (km2)																				
length of rivers better protected through risk management initiatives (km)																				
size of area with improved soil / inland water / air quality through new technologies developed or tested to reduce pollution (km2)																				
<b>5. PRIORITY 3 - Improving connectivity in NWE by promoting intelligent and sustainable transport solutions</b>																				
no. of new jobs created relating to transport																				
length of roads / railroads reconstructed (km)																				
no. of extra passengers using multi-modal transport (involving at least two different modes of transport, e.g. road, rail, SSS)																				
tonnes of freight transported by multi-modal transport system (involving at least two different modes of transport, e.g. road, rail, SSS)																				
no. of extra passengers using secondary transport network to access TEN-T																				
tonnes of freight transported via secondary transport corridors to access TEN-T																				
no. of passengers using clean urban transport (e.g. natural gas buses, park & ride, car share)																				
value of investment undertaken along secondary transport corridors (euros)																				
no. of new ICT / ITS jobs created																				
no. of ICT / ITS services created or expanded																				
<b>6. PRIORITY 4 - Promoting sustainable and dynamic communities at transnational level</b>																				
size of regenerated and renewed urban areas (km2)																				
no. of cultural sites or built environment sites in urban areas protected and enhanced																				
size of open spaces protected from urbanisation (km2)																				
no. of houses in rural or isolated communities with improved access to urban services / facilities																				



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IMPACT INDICATORS	TARGET VALUES	TOTAL VALUES ACHIEVED	
	as in the approved AF	to date	%
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RESULTS INDICATORS	TARGET VALUES	TOTAL VALUES ACHIEVED	
	as in the approved AF	to date	%
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